

Report To:	Corporate Improvement Scrutiny Committee
Date:	23 April 2024
Subject:	Safer Slough Partnership annual update
Chief Officer:	Tessa Lindfield Public Health and Public Protection
Contact Officer:	Sue Dicks Community Safety Partnership
Ward(s):	All
Exempt:	No
Appendices:	Appendix A – Update Reports for Key Priorities

1. Summary

- 1.1** This report provides an overview of the Safer Slough Partnership (SSP) work and achievements against its key priorities from April 2023 to December 2023.
- 1.2** The SSP key priorities are:-
- **Domestic Abuse**
 - **Serious Violence**
 - **Anti-Social Behaviour**
 - **Substance Misuse**
- 1.3** More detail information is provided in Appendix 1, from each of the Priority Lead reports.
- 1.4** There will be a Thames Valley Police presentation supporting this report to bring a local crime overview of Slough and, how we compare with other police areas.

2. Recommendation

That the Committee note and comment on the progress made by the SSP in these challenging times.

DLUHC Commissioner Review: The work of the Safer Slough Partnership is of great concern and interest to residents in Slough. CLT will wish to give careful consideration to any comments this committee has to make on the Annual Report.

3. Report

3.1 Key Findings

- 3.1..1** In preparing this report, it emerged that in 2020-2021, SBC introduced 'Our Future Restructure', where the Community Safety Partnership Analyst was removed and based within the Corporate Performance Team. This post was then deleted due to cost savings. In addition, there had been no Community Safety Partnership Manager for 16 months.
- 3.1..2** In order to strengthen the SSP, a new structure was established in April 2023. Prior to this, there is little evidence of published strategies, plans and strategic crime assessments relating to the delivery of the SSP agenda.
- 3.1..3** In addition, the last report for the SSP was in 2020. This has resulted in a failure to call the SSP and its members to account. The current lack of meaningful SSP relevant data makes prevents effective scrutiny and the means that the SSP is unable to compare evidence, measure progress and assess its impact.
- 3.1..4** Key to these findings is the need to support the Community Safety Partnership Services and SSP to enable them to deliver the priorities, in making our communities safer. A crime analyst is crucial to collate and analyse crime and related information to enable the SSP, to monitor local crime, asb and disorder outcome indicators and the performance and impact of partnership work in Slough. This is crucial for effective governance, fulfilling our statutory duties and supporting our local communities.
- 3.1..5** This report therefore aims to update on the SSP progress from 1st April 2023 to December 2023, in delivering the key priorities to tackle the most challenging issues for maintaining and improving community safety in Slough,
- 3.1..6** It will provide a brief overview of what has been achieved from each SSP Priority Lead. (Appendix 1). It will also include more recent updates from early 2024, highlighting continued progress.

4.0 Introduction

- 4.1** The SSP is the statutory Community Safety Partnership (CSP) for Slough in which the responsible authorities (local authorities, prescribed probation service providers, chief officer of police, fire and rescue authority, integrated care board) have a duty to work with other local agencies to tackle crime and disorder. It is the mechanism for responsible authorities to work together to formulate and implement strategies for reducing crime and disorder in the area. This includes anti-social behaviour and other adverse behaviour affecting the local environment and combating misuse of drugs, alcohol and other substances in the area.
- 4.2** The partnership serves to provide strategic, coordinated and proactive responses to reduce crime, the fear of crime and disorder within the borough, making Slough a place where people want to live, work, visit, and invest.
- 4.3** The SSP is a thematic group and is governed by a Board, currently chaired by the Local Policing Area Commander for Thames Valley Police, supported by representatives from the responsible authorities. These are the police, local authority, fire and rescue, health and the probation service.
- 4.4** The new SSP is ambitious and strongly believe they are better when working together in making our communities safer.

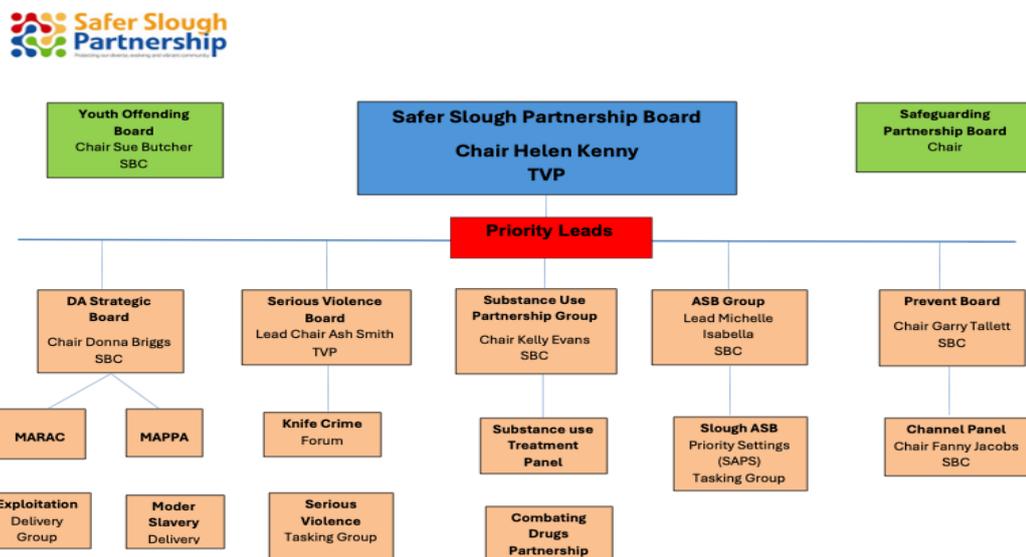
4.5 SSP statutory duties Under the Crime and Disorder Act 1998, the authorities forming a CSP have responsibilities to:

- form a strategic group that formulates and implements strategies to reduce crime and disorder, including anti-social and other adverse behaviour affecting the local environment, combatting misuse of drugs, alcohol and other substances, reducing re-offending and preventing and reducing instances of serious violence
- seek the views of the public annually
- publish an annual strategic assessment to inform/identify local priorities
- set out a partnership plan and monitor progress
- provide a framework for information sharing
- reduce re-offending
- commission Domestic Violence Homicide Reviews.

4.6 Performance management and governance.

4.6.1 The overarching objective of the SSP is to make our communities safer. Partners have a statutory duty to deliver its strategic priorities. These are performance managed to track progress with evidence-based outcomes. The new SSP constantly challenge ‘what difference are we making?’

4.6.2 The governance reporting methods are transparent and, where there are issues or barriers, these are identified and resolved together through the SSP Board. Progress reports are submitted to the Board by responsible strategic leads for each priority on a quarterly basis. The priorities ensure they support the delivery of the Council’s Corporate Plan, TV Police and Crime Commissioner Police and Crime Plan 2021-2025.



4.6.3 The priorities in item 4.6.4, were informed by a Community Safety survey, commissioned early 2023, and went live in June 2023, with a closing date of 31st August 2023.

4.6.4 The survey is conducted annually to inform the SSP about community safety concerns of those who live and work in Slough. The survey aids the SSP to deliver its

key priorities. Valuing and listening to the voices of the communities underpin these priorities as follows: -

- **Domestic Abuse** - include sexual abuse, violence against women and girls
- **Serious Violence** - tackle gang and knife related crime
- **Anti-Social Behaviour** – develop a partnership place-based approach
- **Substance use** - substance misuse and mental health.

4.6.5 Priority leads ensure progress of this work is carried out by a number of partnership sub-groups, as illustrated in the chart below. Each sub-group consider on-line risks, harms and disproportionality in their action plans.

4.6.6 Sub-groups have multi-agency representation, including third sector organisations, schools, colleges and businesses, where relevant and appropriate. Key to their success is working in partnership and ensuring that important messages are shared with partners and communities.

4.6.7 The priority leads provide quarterly progress reports (as Appendix A), to the SSP Board and Thames Valley Police and Crime Commissioner (PCC) These are summarised in Sections 6-9 below. The priorities aim to support the delivery of the Council’s Corporate Plan, and the TV Police and Crime Commissioner (PCC) Police and Crime Plan.

5.0 Local crime picture for 2022 – 2023

The chart below, compares the crime rate in Slough to the average crime rate across similar areas over 2022-2023. It shows the total number of crimes per thousand residents, for the crime type selected. A more detailed presentation will follow this report illustrating the local crime picture for Slough.

Crime in Slough FY 22/23 (Source: police.uk)



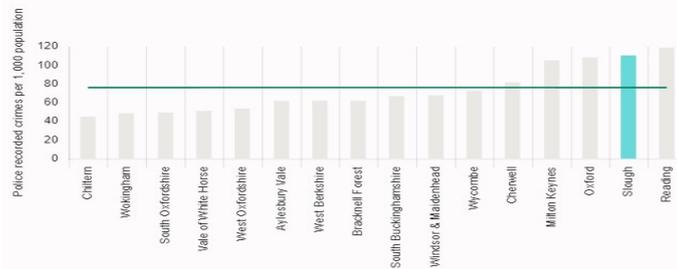
Crime in Slough compared with crime in other areas in the Thames Valley force area

In the year ending March 2023, the crime rate in Slough was higher than average for the Thames Valley force area.

Edit crime type

All Crime

Update



Brief overview of each of the SSP Priority Leads progress from Q3 report

6.0 **Slough Domestic Abuse Local Partnership Board – Priority Lead: SBC - Children First**

6.1 Project Summary

To develop the strategic approach to Domestic Abuse (DA) across the SSP and ensure there is a partnership strategy and action plans to address DA and the impact on children (as victims in their own right), vulnerable adults, and families. This includes the Housing Safe Accommodation element, which will have a standalone strategy as set out in the Domestic Abuse Act 2021.

6.2 Objectives - three-year strategy 2023-2026

- 6.3 The DA Partnership Board was established to meet the requirements set out in the Section 4 of the Domestic Abuse Act 2021, which places a statutory duty on Local Authorities to convene a Local Partnership Board
- 6.4 The Board, which comprises representatives from statutory, voluntary and private sectors who work together to address DA across Slough. It recognises that DA destroys the lives of victims and their families.
- 6.5 In Slough, the DA needs assessment 2023, evidenced that the volume of domestic incidents has remained relatively static, and DA crimes have risen steadily as shown below.

Year	2019	2020	2021	2022
Incidents	4668	5010	4699	4807
Crimes	2614	2791	2894	3017

- 6.6 Annually the current commissioned provider (Hestia) has supported over 600 survivors each year, as shown below.

Year	2020-21	2021-2022	2022-23
Survivors supported by IDVA	482	539	598
Survivors Supported in Total	62	690	765

- 6.7 Evidence also showed that children were listed as present in a high proportion (50%) of DA occurrences (Incidents and crimes), and that high numbers of children were associated with Multi Agency Risk Assessment Conferences (MARAC) cases.
- 6.8 Findings found a strong correlation between locations and indices of deprivation, indicating opportunities to consider how to ensure targeted localised service provision.
- 6.9 The Purpose of Slough DA Partnership Board is to develop the strategic approach to DA across the SSP. The shared commitment is to ensure there is a partnership strategy and partnership action plan to address DA and the impact on children (as victims in their own right), vulnerable adults, and families. This will also include the Housing Safe Accommodation element, which will have a standalone strategy as set out in the Domestic Abuse Act 2021.

6.10 Key work undertaken to date – 2023 / 2024:

Work continues to ensure implementation of the DA Act 2021, which received Royal Assent on 29th April 2021. This includes the introduction of;

- A new legal definition of DA, which recognises children as victims in their own right
- A DA Commissioner to stand up for survivors and life-saving DA services

- A legal duty on councils to fund support for survivors in ‘safe accommodation’
- New protections in the family and civil courts for survivors – including a ban on abusers from cross-examining their victims, and a guarantee that survivors can access special measures (including separate waiting rooms, entrances and exits and screens)
- New criminal offences – including post-separation coercive control, non-fatal strangulation, threats to disclose private sexual images.
- A ban on abusers using a defence of ‘rough sex’
- A guarantee that all survivors will be in priority need for housing, and will keep a secure tenancy in social housing if they need to escape an abuser
- A ban on GPs for charging for medical evidence of DA, including for legal aid
- A duty on the government to issue a code of practice on how data is shared between the public services survivor’s report to (such as the police) and immigration enforcement.

6.11 Priority lead progress summary of DA Plan

✓ Safer Accommodation needs Assessment completed that will inform the Housing Safe Accommodation strategy
✓ MARAC review report received from SafeLives, and action plan monitored. TVP currently looking at the action plan as this will be addressed on a Thames Valley wide basis rather than individual Local Authorities
✓ Hospital IDVA in place at Wexham Park also covering Frimley Park Hospital (Commissioned by Health)
✓ Hospital Navigators in place at Wexham Park specifically for Serious Violence and will support DA victims in that reachable moment (commissioned by VRU)
✓ DA Strategy completed and approved by the SSP Board 25 January 2024
✓ Two independent Chairs for DHRs appointed. Commissioning the DHRs final sign off approved and reviews underway
✓ Tasking and Finishing group progressing work of children as victims.
✓ DULUC funded Shine project, has started to undergo the respect accreditation programme
✓ DRIVE Perpetrator programme established with terms of reference and panels convened. TVP are chairing the panels
✓ International Women’s Day event at the Curve was a huge success on 8 March 2024, with over 130 visitors attended.

6.12 Opportunities and Challenges

- No funding for DHR’s
- The Housing Safe Accommodation Strategy is urgently overdue
- Trauma Informed practice to be adopted
- Children First/STAR to be adopted
- Uncertain future funding from DA from DA Commissioner after 2025
- SBC Independent Children DA Advisors needed.

6.13 Domestic Homicide Reviews (DHR’s)

6.14 Section 9 of the Domestic Violence, Crime and Victims Act (2004) - implemented in April 2011. This Act made it a statutory responsibility for Community Safety Partnerships (CSPs) to complete a Domestic Homicide Review (DHR) when a case meets the criteria set in the Home Office guidance.

- 6.15 The purpose of a DHR is not to reinvestigate the death or apportion blame, but to establish 'what lessons are to be learned' from the domestic homicide. It scrutinises the way local professionals and organisations work individually and together to safeguard victims'.
- 6.16 **Slough DHR's:** - Since 2011, we have received notification of two cases and the following provide the latest update for 2022-2024. Both received Home Office authorisation to progress.
- DHR1 – Underway - Independent chair and author appointed
 - DHR 2 – Underway - A complex and sensitive case, which was delayed due to Criminal Justice proceedings and lack of funding. Both TV Police and Health supported funds to ensure this review was progressed.

7

Serious violence - Priority Lead: Thames Valley Police

7.1 **Project Summary;**

- To develop a strategic approach and plan to address the increases in Violence that Slough is experiencing.
- To ensure that Slough meets its obligations in respect of the Serious Violence Duty.

7.2 **Objectives:**

- Reduction in crime, risk and demand, through a preventative (public health) approach.

7.3 Violence and associated risks are a cross-cutting theme and one of the core priorities is to safeguard those at risk of the most harm. This includes addressing crimes such as: knife crime, serious youth violence, violence against women and girls (VAWG), DA and sexual abuse.

7.4 The local aim is to reduce incidents of violence in Slough by having a comprehensive public health approach to preventing violence, through education, intervention, and where necessary enforcement.

“Serious Violence includes specific types of recorded crime, such as homicide, grievous bodily harm, incidents that involve a knife, and areas of criminality where serious violence or its threat is inherent, such as in county lines drug dealing.”

7.5 The monitoring and analysis of serious violence falls into two distinct groups.

Group 1

- All homicide
- All grievous bodily harm
- All knife crime (as collected for Home Office recording).

Group 2

- All actual bodily harm (thus excluding 'other' violence with injury)
- All drug supply / trafficking (thus excluding possession alone)
- All sexual assault (thus excluding sexual activity and 'other' sexual offences)
- All rape.

This diagram illustrates these groups as a local summary for Slough 2018 – 2023.

Executive Summary: Violence with Injury

Group 1 and 2 offences

Data period: Jan 2018 to Apr 2023



Despite a general fall in Group 1 offences over the five years, Group 2 offences have seen an 12% rise from 2018-2022

Group 1 Murders

- 10 attempted murders
- 2 manslaughter
- 9 murders

Of Slough's population, males <25 represented 18%

- Male victims <25 represented 24% of Group 1 offences
- Male suspects <25 represented 32% of Group 1 offences
- Both show high representation in comparison to their overall presence in Slough's population

Mental health as indicator of homicides

30% of murder cases made mentioning of perpetrators' mental health illness

18 – 21

Age band

was most recorded Group 1 victim cohort

11 – 14

Age band

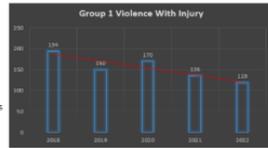
was most recorded Group 2 male victim cohort

816

Group 1 offences

50% GBH

44% Knife-enabled ABH



49% Year 6 students experienced being hit by another student



34% secondary school suspensions due to disruptive and anti-social behaviour



36% of secondary school exclusions due to physical abuse towards staff



In a randomised dip-test of ten Group 2 ABH offences against 11-14 year old boys:

50% involved group assault on victim

7.6 Key work undertaken – 2023-2024

SSP completed the SSP Serious Violence Strategic Needs Assessment and the findings informed the following strategy
The SSP Serious Violence Strategy 2024-2027 is completed and the SSP Board approved and signed this off on 25 January 2024
To deliver this Strategy, a Serious Violence Action Plan 2024, is underway and will be presented to the SSP Board for approval April 2024
TVP Op Cuba – include a dedicated Sergeant and 6 PC's undertaking high vis patrols, engagement with the community, stop and searches, arrests, and responding to calls for service around Serious Violence. 7 Days a week 1300hrs – 2100hrs
TVP Inspector now has 3 Sergeants, and 12 PC's focusing purely on Knife Crime and Serious Violence with excellent results over short space of time
Two Serious Violence Reduction Order (SVRO's) granted since the last October 2023, meaning TVP can search these individuals with no grounds if seen out and about on conviction, and granted by a Judge. **The two offenders are currently in custody - to be released in 2024. Slough has submitted the most amount of SVRO's in TVP
Hot Spot patrols – TVP completed 252 patrols in October 2023, and 371 in November 2023. In total in the last 11 months we have completed = 2420 patrols
At the last SSP 5 young people were enrolled on Street Games, which is an initiative led by Slough Borough Council (SBC) to divert young people away from crime
Led by SBC, the PSPO process is underway to tackle ASB and street-violence (street drinking)
As of end of January 2024, Slough has seen 8% reduction in Knife enabled crimes, compared to end of January 2023. In 2022, crimes = 121 vs 2023, crime = 111.

7.7 Opportunities and challenges

- Elements of the partnership are not working together effectively, risking duplication, inefficiency, and the preventative approach. For example, substance misuse priority
- A 'long-term' preventative approach should be brought under one umbrella. We will better integrate the 'public health approach to drugs', and how this will drive our overall partnership approach
- Oversight and assurance of tackling exploitation and risk requires progression following the strategic 'Mace' paper
- Linked to the above, transition phase from child to adult remains challenging
- Capacity - Police and partner resources are stretched
- Information sharing. The system and collation of partner intelligence and information could work better. A lot of work to get information
- To include Trauma Informed and Children First/STAR practices within the Serious Violence Strategy and Action Plan.

8 Anti-Social Behaviour (ASB) Priority Lead – SBC Community Safety Partnership

8.1 Project Summary;

To develop the strategic approach to ASB abuse across the SSP, ensuring there is a partnership strategy and partnership plan to address demand, risk and vulnerability. To ensure there is an effective ASB case review process in place.

8.2 Objectives:

- Reduce demand of personal, environmental and nuisance ASB
- Reduce repeat caller/victim demand
- Provide a victim centred approach underpinned with an effective ASB case review process
- Ensure there is an effective partnership response to complex ASB based on threat, harm, risk and demand
- Ensure that the approach to ASB is underpinned with a cogent problem-solving model.

8.3 Key work undertaken – 2023

The new Partnership Sector Tasking is now formed and meetings commenced– with terms of reference completed
✓ Meetings are held monthly - jointly chaired by SBC and TVP
✓ Key focus - identify top 3 priority locations, 3 top individuals up to a maximum of 3 referrals
✓ Group monitor open ASB Case Reviews (formerly community triggers)
PSPO consultation - Received 256 responses, with overwhelming support of 238 for PSPO. Work underway for Cabinet approval and order go live
ASB Partnership Policy – the ASB Action Ltd has been commissioned to develop the ASB policy plan, hold resident consultation meetings, staff training and ASB case management. Funded by SBC Community Safety Team and Housing Services
Local Housing resident board will be part of the process.

Key performance SBC Enforcement – 2023-2024

147 Total number of complaints received for February 2024
50 Total number of complaints closed within February
6 FPN's issued under s34 EPA 1990
1 Warrant application made under Animal Welfare Act 2006
3 Hearings heard at Slough Magistrates S80(4) EPA 1990 for breaching of an abatement notice and forfeiture of noise equipment, with 2 pleading not guilty and 1 non-attendance which is adjourned for 8 th March 2024
2 Trial for S80(4) EPA 1990 listed at Reading Magistrates 3 rd May 2024 & 1 st July 2024
1 Prosecution bundle accepted by Legal for offence under Animal Welfare Act 2006
1 Prosecution being submitted to legal for offences S33 & S34 EPA 1990, 55(7)(a) Control of Pollution Act
1 Prosecution submitted to legal for failing to comply Community Protection Notice
Outcome from Magistrates Court of S33 EPA 1990, Guilty plea. The Magistrates deliberated briefly and imposed £150 fine to mark the offence after giving him credit for his early guilty plea. He was also ordered to pay £100 towards the costs of the prosecution and victim surcharge of £60 making a total of £310
2 Prosecutions investigations in process to be submitted to legal
1 Prosecution with legal for CNEA 2005 Exposing vehicles for sale on the road listed for the 23 rd February 2024, adjourned until March 2024.

ASB Enforcement Slough Borough Council

6 CPN warnings issued
3 premises closure orders obtained
4 FPNs paid for S33 and S44 offences
1 x outstanding FPN for S33 and S34 not paid and will be prosecuted
1 x prosecution for S33 offence with Legal

ASB prosecutions/successes

Akaya Lounge – pleaded guilty to 3 x Section 33 Environmental Protection Act 1990

£3,000 fine per offence (£9,000 total)
£2,000 victim surcharge
£2,851.60 costs (full costs)
Total : £13'851.60

Offender in Farnham Lane deposit of waste meat items into the rear access road over back end of 2021 into early 2022. The court issued:

12/01/22 – Fine £480;
13/01/22 – Fine £480;
18/01/22 – No separate penalty
19/01/22 - No separate penalty
No Costs

Total: £960 + victim surcharge of £96. 28 days imprisonment in default.

Initial sentence was:

- Fine: £2640 for each offence. This is a total of £10,560
- Victim Surcharge: £190 each
- Court have asked for a contribution towards costs to be paid: £2872
- Total of £13,622 pounds to the Court today.

This was handed down as offender did not attend court.

8.4 Opportunities and Challenges

- Staff structures – Council and TVP ASB functions need to assess capacity and capability to deliver
- Demand is not well understood owing to poor data capture across the system with no analyst is remains a problem. However, with Arcus system to be launched in Feb 2024, it is hoped that this will capture some of the required data to inform priorities eg Housing Regulation, Environmental/Licencing/Trading Standards data
- ASB action plan provides a focus needed for a partnership approach.
- TVP Crimefighters plan brings a focus on crime reporting, community policing and crime prevention
- SBC Social Housing ASB data to be provided and shared to provide a better picture and inform performance/outcomes of delivery and concerns
- To design a collaborative approach to tackling ASB – The Gloucester model ‘Solace’ is a good example of a collocated approach.

9

Substance use Priority Lead – SBC Public Health

9.1 Project Summary;

- Combating Drug Partnership Slough Substance Use Partnership
- Slough Substance Use Partnership – a plan on a page
- Supplementary Substance Misuse Treatment Grant (SSMTR)
- Rough Sleepers Drug & Alcohol Treatment Grant (RSDATG)
- Drug & Alcohol substance use rapid needs assessment.

9.2 Objectives:

- To support both the CDP SSU partnership and SSU partnership
- To support both SSMTR and RSDATG grants
- To provide key findings (data) to the Substance use Summit (14/11/23) and share the same findings from the rapid SU HNA with key partners in a joined-up approach while developing a local action plan.

9.3 Key work undertaken

Combating Drug Partnership (CDP)	
	The CDP originally set up as an East Berkshire partnership, with West Berks as a separate CDP. This has merged over recent months, and the two separate CDP plans under review to align where appropriate
	The Berkshire wide CDP is joint chaired by East Berks Director of Public Health & Matthew Barber TV PCC
	In addition, a National Combating Drugs Framework has been agreed
	A Berkshire wide stakeholder day held on 29 th Sept. 23, helped to develop the Berkshire wide plan for implementing the national strategy
Slough Substance Use Partnership	
	This is the multi-agency group that supports the delivery of a Slough focused approach to the CDP
	The group are developing a local dashboard. A Substance Use Partnership seminar was held on the 14 th November – the drugs and alcohol needs assessment was presented and the feedback from the day has informed our first 12mths agreed priorities. Priorities are;
	<ul style="list-style-type: none"> A <ul style="list-style-type: none"> (i) develop a detailed communications help and support plan (ii) set up a nurses forum (iii) extend the roll out of Audit c 9(alcohol use) across the system. B children and young people <ul style="list-style-type: none"> (i) add SFC data to the needs assessment (ii) identify young champions to be trained and working with school peers (iii) gain feedback from parents who prefer not to be referred to the SU treatment service (iv) increase the take up of trauma informed training for front line staff. C co-occurring conditions <ul style="list-style-type: none"> (i) multi-agency approach with clients agreed (ii) Turning Point to have access to “connected care” for access real time health care needs (iii) Link to NHS Frimley Multigenerational household initiative
Supplementary Substance Misuse Treatment Grant (SSMTR)	
	The 2024/25 SSMTR grant uplift is less than 6k. The aim is to provide substance use treatment to 761 individuals during 2024/25 and this relies heavily on referrals into treatment from across the system.
	Some new initiative include:
	(i) We are aiming to reach 47% of those released from prison direct into the local treatment service
	(ii) Nitazene take home testing kits will be provided to Substance Use clients as a means of harm reduction

iii) We will further increase the provision of naloxone testing to mitigate the risks associated to drug related deaths

Rough Sleepers Drug & Alcohol Treatment Grant (RSDATG)

The Rough Sleepers outreach contract has been extended for one further year in line with the grant extension.

The team have recruited 19 peer supporters who will be active out and about in Slough providing harm reduction to Rough Sleepers and those at risk of rough sleeping.

They will focus on those not in treatment and provide naloxone training and naloxone kits to those they engage with

Full recruitment to the outreach team remains a risk.

Drug & Alcohol substance use rapid needs assessment

Public health is leading on a drug & alcohol substance use rapid needs assessment process that has started in September 2023

The aim of this rapid needs assessment is to (i) improve our understanding on the burden of drug and alcohol substance use locally, and (ii) engage more effectively with key partners in a journey that will support our preventative approach as well as improve the current healthcare model locally.

The project will be divided in two phases with separate objectives:

Phase 1: *This initial and important phase will aim to inform and support both the Safer Slough Partnership (SSP) program of work and our commissioning priorities with a specific focus on exploring, analysing, and providing local information covering the following areas:*

- Prevention (Prevalence of drug & alcohol substance use risk factors)
- Treatment (Drug & alcohol drug treatment – national and local picture, including unmet need)
- Healthcare Services (local picture)
- Enforcement actions (Drug & alcohol related crime and evidence-based interventions)

Method:

An epidemiological approach will be taken to understand the prevalence of problem drug and alcohol use and associated harm in Slough. This will be accompanied by a comparative analysis of service provision and outcomes between different populations. Both elements have been benchmarked against comparator populations (i.e. Berkshire, SE, and England) where possible.

Phase 2: The aim for the 2nd phase would be to share the findings from the 1st phase and support the Substance use partnership group and the SSP in terms of taking forward this work. A brief overview of key findings and proposed actions has been presented to H&WBB and SSP Board meetings last November 2023.

- A substance misuse ‘plan on the page’ document has been produced that will serve for one year (2024/25) in terms of addressing key findings from the needs assessment and improve the current situation and close the inequalities gaps both in terms of treatment and unmet needs.
- A longer-term objective would be to scope the possibility of developing a drug & alcohol substance use strategy document (locally or at Berks East level) that will serve us for a period of at least 5 years
- The 1st phase was almost completed by end of November.
Note: However, the needs assessment has not been signed off yet as we are still waiting for some C&YP and CAMHS data and clarifications. This includes illegal drugs and alcohol is associated with violence, acquisitive crime, and anti-social behaviour.
- The local approach is in partnership to:
 - Break the drug supply chains
 - Ensure those needing treatment receive appropriate services to recovery
 - Achieve a shift in the demand for recreational substance through education.

9.4 Opportunities and challenges

- Some barriers relate to lack of local data as well as capacity and resources
- The Substance Use rapid needs assessment is only the end of the 1st phase of our work in terms of better understanding the current landscape (prevalence, treatment and crime related figures); However, a barrier would be the continuation towards the 2nd phase of the project in terms of adding an enforcement piece and more importantly embedding enforcement activity into plan (we have already included Thames Valley police (crime-related) data in our current report)
- A closer collaboration across the healthcare spectrum including SSP as well as the police and safeguarding is required to move this agenda forward.
- A more systematic approach to referring into the treatment system
- An effective care coordination approach for joint working across partner services reducing the need to refer on
- An agreed plan on a page that the partnership works jointly together on.

10. Other areas covered

10.1 The SSP work in partnership with Slough Town Centre Bid Team and is currently supporting the application to the Accreditation Scheme for the BID Street Wardens. The accreditation of additional powers awarded to the Street Wardens will be authorised and agreed by TVP Chief Constable. This is underway and it is aiming to be completed by August 2024.

- 10.2 Slough's BID Safe and Secure business plan aims to:-
- BID & businesses to work together to tackle ASB
 - Making Slough Town Centre a welcoming and safe environment for residents, customers, businesses and workers
 - Encourage, update and expansion of PubWatch Radio Scheme to include all businesses implementing a banned from one banned from all.
 - Funding a Town Team
 - Supporting Businesses to report crime
 - Improve Security Infrastructure with additional CCTV coverage
 - BID is working with TVP as a representative voice for the business.
- 10.3 Over the past three years, the Bid Team saw an increase in reported incidents in the town. For example, from April 2023 - mid March 2024, they received 1130 reported incidents. In April 2022-March 2023, they received 982. From April 2021-March 2022, 367 incidents recorded.
- 10.4 The top three highest incidents recorded are, 1) Theft and Fraud, 2) ASB and Verbal abuse, 3) Violence and Abusive behaviour. The Bid Board therefore approved the application for the Street Wardens to receive additional powers through the Accredited Scheme. This will aim to help manage the growing challenges and demands.
- 10.5 In support of this, the SSP gained Safe Street 5 grant funding for 2 years (2023-2025) from Thames Valley PCC, to help set up a Slough Street Guardian scheme, in the town centre. This will be a pilot for the area.
- 10.6 This involves a volunteer-led scheme providing reassuring and visible presence to signpost people to support and help. In partnership with voluntary sector, TVP, SBC, faith groups, Slough BID and Slough Community Transport are working in partnership, to ensure positive outcomes for the community. The first briefing session with the volunteers was held on 7 March 2024 evening. Further briefing sessions will be held over the coming months. The SSP aim to roll this out wider for Slough, once the pilot scheme is established.

11. **Summary of main findings / report by exception**

- 11.1 The new SSP remain ambitious and committed to deliver the key priorities and securing sustainable outcomes for our communities. Plans are already in place to establish this:-
- Strategic Crime Assessment – Currently underway – first draft May 2024,
 - SSP Strategy – included in the CSP Manager's business service plans – first draft July 2024
 - SSP Action Delivery Plan – included in the CSP Manager's business service plans – first draft Aug/Sept 2024 (following final approval of SSP Strategy)
 - Align and adopt the new SBC framework to standardise governance across all Boards. (all agreed by the SSP Board 23 January 2024)
- 11.2 The SSP has a range of wider responsibilities that link to matters of community safety, safeguarding and exploitation. Some of these include the Counter Terrorism – Prevent and reducing the risk of radicalisation, Domestic Homicide Reviews, Modern Slavery, Exploitation, Female Genital Mutilation, Honour Based Crime and Youth Justice.

- 11.3 The SSP has been established since 1998, and it has come a long way in driving the great cause of community safety, delivering years of solid outcomes and successes. This has all been made possible through the support of the Slough Borough Council and Partners. The SSP is acknowledge for its commitment and hard work to make our communities safer and stronger – placing people and victims at the heart of what they do.
- 11.3 The SSP will face greater challenges in 2024-2025, with the growing demand on the Board to deliver the new Serious Violence and Domestic Abuse duties and needs. The SSP is self-funded and has to rely on external funds to support the demands and above all, protect our communities and the most vulnerable, families and children.
- 11.4 The DHR duty on the SSP, come with no funds provided and, on average most DHR cases cost around £10,000 to complete. This is a national concern for all Community Safety Partnerships, and it has proven a great strain on the SSP to find these funds.
- 11.5 The SSP Strategic Crime Needs Assessment is underway by the Thames Valley PCC Analyst, and will be completed May 2024, where this will inform the SSP Strategy and Delivery Plans.

12. Detail/elaboration of what you are seeking from the committee

- 12.1 The committee to acknowledge the progress made by the SSP in this report.
- 12.2 To note the presentation of the local crime update, in comparison to other local police areas.

13. Implications

13.1 Financial implications [Required]

- 13.2 Although there is a clear focus on the growing challenges and demands locally to reduce crime and disorder, new duties on serious crime and domestic abuse in this paper, there are no direct financial implications because it is purely for information purposes.

13.3 Legal implications

- 13.4 The Crime and Disorder Act 1998 sets out responsibilities for local authorities and other statutory bodies to work together in a statutory partnership and to collectively formulate and implement strategies to reduce crime and disorder in the area (including anti-social and other behaviour adversely affecting the local environment), combat the misuse of drugs, alcohol and other substances in the area and reduce serious violence.
- 13.5 The Council also has an overarching duty under s.17 of the 1998 Act to exercise its functions with due regard to the likely effect of the exercise of those functions on, and the need to do all that it reasonably can to prevent crime and disorder in its area (including anti-social and other behaviour adversely affecting the local environment), the misuse of drugs, alcohol and other substances in its area and re-offending in its area and serious violence in its area.

13.6 The Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2007 set out further requirements for responsible bodies forming a CSP. This includes:

- having a strategy group whose function is to prepare strategic assessments and prepare and implement a partnership plan for the area on behalf of the responsible bodies. This group must have in place arrangements governing the review of the expenditure of partnership monies and for assessment the economy, efficiency and effectiveness of such expenditure
- The strategy group must have in place arrangements for the sharing of information between responsible authorities and shall prepare a protocol setting out those arrangements
- The strategy group shall prepare a strategic assessment on behalf of the responsible authorities, the purpose being to assist the strategy group in revising the partnership plan
- The strategy group shall prepare a partnership plan taking account of the strategic assessment and any community safety agreement. The partnership plan shall set out a strategy for reduction of re-offending, crime and disorder, prevention and reduction of serious violence and for combating substance misuse in the area, priorities identified in the strategic assessment prepared during the year, steps the strategy group consider it necessary for the responsible authorities to take to implement that strategy and meet those priorities, how the strategy group consider the responsible authorities should allocate and deploy their resources to implement that strategy and meet those priorities, the steps each responsible authority shall take to measure its success in implementing the strategy and meeting those priorities and the steps the strategy group propose to take during the year to comply with its obligations
- The strategy group shall make arrangements for obtaining the views of persons and bodies who live or work in the area about the levels and patterns of re-offending, crime and disorder, serious violence and substance misuse in the area, and the matters which the responsible authorities should prioritise when exercising their functions in relation to these matters. This must include at least one public meeting during the year and that meetings are attended by persons who hold a senior position within each of the responsible authorities
- The partnership plan must be published in such a form as it considers appropriate.

14. Equalities

14.1 There are no equality impact implications arising directly from this report. However, there are differential impacts on individuals, families, and communities in respect of issues that the SSP seeks to address. This needs to be borne in mind when planning and delivering work and services.

- 14.2 The SSP address known inequalities relating to community safety and have due regard to all being given equality of opportunity, human rights, prevention of crime and disorder, environmental and risk management considerations as appropriate.
- 14.3 The strategic aim of the SSP is to foster a safer cohesive borough. It seeks to do so by tackling specific community safety issues, including violent crime, hate crime, domestic abuse, exploitation, modern slavery, repeat victimisation, and reoffending.
- 14.4 The SSP plans and outcomes strengthen services that support victims and survivors of domestic abuse. These include children and young people and male victims, as well as those individuals who may be more at risk of domestic abuse by reason of their sexual orientation, gender, gender reassignment, race or disability.

15. **Risk Management implications**

Risk	Description	Action to avoid or mitigate risk	Residual Risk
Lack of scrutiny of SSP	Failure to provide effective and efficient scrutiny and accountability of SSP functions resulting in service failure	Thematic leads ensure monthly action plans/reports are submitted and scrutinised to identify points of potential failure and address.	Med
Partnership collaboration breakdown	Lack of synergy and resources between partners that results in poor performance and greater operating costs through 'silo working'	Develop proposals for integrating some of the functions of the Community Safety Partnership and SSP to drive efficiencies with the right resources. To also adopt the new SBC framework to enhance governance	Med
Failure to effectively collect crime/ASB data and share information/intelligence	Failure to gather, share or use relevant information across the partnership to save lives or reduce/detect crime	Create role of partnership analyst that can facilitate gathering, sharing and protecting relevant information and intelligence across all partnership functions including SBC social housing ASB data	High
Ineffective representation on SSP	Accountable bodies not providing or resourcing meetings at the correct level to engage or make meaningful decision	Annually review Terms of Reference and membership of all SSP, Community Safety and Safeguarding Partnership meetings to ensure the right people at the right level are attending meetings, and that attendees are contributing and, empowered to make decisions on behalf of their organisations	Med/High
Failure to comply with DA Act 2021	No Housing Safe Accommodation Strategy	No governance and development plans to provide safe accommodation for victims and families of DA.	High

15.1 To understanding the real problems in our communities. There is a need for a SBC community safety crime analyst to provide local crime/ASB data, to enable SSP, SBC and Scrutiny to evaluate the concerns in our local communities. This data will feed into and help inform a Slough Community Safety Strategy and Action Delivery Plan to enhance governance and scrutiny.

16. Environmental implications

16.1 There are no known environmental implications arising from this report.

Appendix A: Priority Leads Q3 reports

Appendix A: Priority Leads Q3 reports



<p>PRIORITY: Domestic Abuse</p>	<p>HIGHLIGHT REPORT Quarterly Report Q3 2023 Date: 3rd January 2024 Completed by: Jon Chandler & Sharon Ballantyne</p>								
	<p>RAG STATUS</p> <table border="1" data-bbox="772 488 1343 600"> <thead> <tr> <th data-bbox="772 488 962 528">Previous</th> <th data-bbox="962 488 1152 528">Current</th> <th data-bbox="1152 488 1343 528">Forecast</th> </tr> </thead> <tbody> <tr> <td data-bbox="772 528 962 600">Not assessed</td> <td data-bbox="962 528 1152 600">Red</td> <td data-bbox="1152 528 1343 600">Amber</td> </tr> </tbody> </table>			Previous	Current	Forecast	Not assessed	Red	Amber
Previous	Current	Forecast							
Not assessed	Red	Amber							
<p>Project Summary</p> <ul style="list-style-type: none"> To develop the strategic approach to Domestic Abuse (D.A) across the Safer Slough Partnership, ensure there is a partnership strategy and action plan to address domestic abuse and the impact on children (as victims in their own right), vulnerable adults, and families. This will also include the Safe Accommodation element which will have a standalone strategy as set out in the Domestic Abuse Act 2021. 									
<p>Objectives</p> <ul style="list-style-type: none"> Ensure (A) a comprehensive needs assessment (generic) and D.A strategy is in place (B) a comprehensive assessment of accommodation needs and a D.A housing strategy (<i>both statutory requirements</i>) are implemented. Understanding and clarity of demand regarding children as victims (<i>statutory requirement</i>). Ensure that there is a graduated partnership response to tackling domestic abuse, through evidence informed interventions. Increased reporting of domestic abuse. Increased accessing of quality specialist commissioned services, underpinned via source of referrals. Improvement in outcomes from service providers (risk reduction) through greater accountability. Identify, contrast, and compare to 'most similar group' localities in terms of demographics and/or reporting. Reduction of repeat victimisation numbers. Introduce supportive Perpetrator programmes. Respond to the MARAC recommendations in the report from SafeLives. Understand the impact on survivors and how we can support them best. Training practitioners in all sectors to be knowledgeable on how to identify and respond to domestic abuse. 									
<p>Outcomes/Impact</p> <ul style="list-style-type: none"> Universal: Increase reports of D.A and strengthen access to services for Early Help with a focus on early identification and intervention/advocacy support. Raising awareness across educational settings and public facing organisations as well as within the community. Secondary: Increased referrals for support for survivors and perpetrators and referrals into MARAC from partners. Tertiary Safety and Support: Enhance survivor perception of safety and well-being & children's safety post D.A intervention & MARAC (reduction in incidents and repeats). Reduction in risk Annual community and survivor survey (required for baseline) 									

The **Slough Domestic Abuse Partnership Board** reports to: **Safer Slough Partnership**

Progress Summary (reference plan):

- Safer Accommodation needs Assessment and Strategy underway: Will be complete by end of Q3 when it will be signed off by the SDAPB. Arc4 are conducting housing needs assessment.
- MARAC review report received from SafeLives, and the action plan will be monitored. TVP currently looking at the action plan as ideally this will be addressed on a Thames Valley wide basis rather than individual Local Authorities.
- Hospital IDVA in place at Wexham Park also covering Frimley Park Hospital (Commissioned by Health).
- Hospital Navigators in place at Wexham Park specifically for serious Violence but will support D.A victims in that reachable moment (commissioned by VRU).
- Progression of DA Strategy; Draft subject to final changes. Will be presented to SSP in January 2024.
- Two independent Chairs for DHRs identified. Commissioning the DHRs needs final sign off before the reviews can begin.
- T & F group progressing work of children as victims.
- DULUC funded Shine project, has started to undergo the respect accreditation programme.
- DRIVE Perpetrator programme established with terms of reference and panels being convened. TVP are chairing the panels.
- Project Salama will work with partners to build a presence in Slough - projectsalama.co.uk

Achievements / Working Well /Highlights:

- Whole system D.A Board in place. ToR agreed. Immediate priority work streams agreed.
- Dashboard draft launched which monitors the outputs of services and the level of D.A in Slough.
- First draft of D.A Strategy complete.
- New Chair is the Group Manager Early Help, vice Chairs will remain to work alongside.
- Chairs, CSM and DA Coordinator meeting monthly to drive actions.

Obstacles:

- Not meeting statutory obligations with regard to Safe Accommodation needs assessment and Strategy.
- Time limited to complete strategies and action plans, so have a proposal to increase the number of meetings to complete this work (needs sign of by the Board as a group).
- Funding for DHRs
- Interim CSM joined in December 2023, hand over given and now needs to understand the systems in Slough.
- Continuous funding for current Domestic Abuse Specialist Services (currently Hestia).

Opportunities:

- Strategic Needs Assessment has been completed. Interpret results to understand how gaps that exist in community service provision and across the partnership.
- An extension has been sought for the main commissioned provider, that will provide sufficient time to design and co-produce a service for the future.
- To assemble a DA Operations Group that will report into the DA Board
- Opportunities for partners to come together for conference later part of the year.
- Training review taking place of all services to identify opportunities and gaps.
-

Risks/Threats:

Please rate consequence and likelihood as either red, amber or green and make an assessment as to overall risk.

Risk or Issue <i>Description</i>	Consequence	Likelihood	Risk Rating	Mitigation <i>Description</i>
Legend	G	R	A	
No D.A housing needs assessment or strategy in accordance with D.A act. Depth of housing management. Failing to comply with law risks organisational reputation of council, partners, and risk to survivors	R	R	R	New Director and AD appraised and plans in place to address the D.A Act requirements, and ensure pathways embedded. This must be given priority as a statutory requirement.
No D.A Strategy Linked with above, risks disparate approach to those affected, poor service provision, inefficient ways of working	R	R	R	Needs assessment completed and draft strategy in being worked on with a completion time of December 2023. For presentation to SSP in January 2024.
Partnership scrutiny of the MARAC for forum that deals with those at highest risk of death/serious injury (and their children)	A	A	A	SafeLives reviewing efficacy of MARAC meetings, Quality assurance of case management to be introduced. Now an agenda item for the SDAP Board
Children as Victims	R	A	A	Meeting held; initial assessment shows opportunities to systemise the approach. Current Provision mapping completed.
Failure to secure ongoing funding for Domestic Abuse IDVA services (Hestia)	R	A	R	Paper being submitted to cabinet in December 2023

Budget Summary:

SBC had received from central government £341,724 (2022/23) in respect of support of D.A services for victims and their children within safe accommodation, and for perpetrator programmes. This has been subject to report to DULUC in June.

There is a carry forward of this budget, that together with further annual grants has enabled the continued funding of projects, along with consideration of new projects.

A comprehensive assessment of existing projects will take place at 5-6 months, together with consideration of new projects, to help profile spend plans for 2024/25 and beyond.

A spend plan for this year's funding is being prepared for the next D.A Board in support of the Safer Accommodation duty.

SBC also funds Hestia to provide the local IDVA provision for those most at risk of domestic abuse. Annual contract amount = £214,443. Contract in place to 31st December 2023. The contract value has been expanded to incorporate a 5.7% increase.

Planned

Safe Accommodation Needs Assessment (N.A) and Strategy for housing.

DA Act spend plan review and recommendation within next quarter. Summary report to SSP for reference only. This is Tier 1 SBC funding for Safer Accommodation.

Overall N.A and Strategy (99% complete).

MARAC report has been presented and an action plan is being convened on across the Thames Valley, which the Board will review.

Complete 'Children as Victims' work.

Recommissioning work continues.

Overall Assessment

Summary: There is a significant amount of work being undertaken across the partnership, with opportunities to improve co-ordination.

The challenges around Safe Accommodation have been raised with SBC and are on-going.

The firm intention is that the board can better assess performance via a dashboard that builds upon the work presented in January 2023.

Officer Completing: Jon Chandler & Sharon Ballantyne

PRIORITY: VIOLENCE	HIGHLIGHT REPORT Quarterly Report Date: 19th December 2023 Completed by: Chief Inspector 6180 Ash Smith								
	RAG STATUS <table border="1" style="width: 100%; text-align: center;"> <tr> <th style="background-color: #e6f2ff;">Previous</th> <th style="background-color: #fff2cc;">Current</th> <th style="background-color: #fff2cc;">Forecast</th> </tr> <tr> <td style="background-color: #e6f2ff;">Red</td> <td style="background-color: #fff2cc;">Amber</td> <td style="background-color: #fff2cc;">Amber</td> </tr> </table>			Previous	Current	Forecast	Red	Amber	Amber
Previous	Current	Forecast							
Red	Amber	Amber							
Project Summary; <ul style="list-style-type: none"> To develop a strategic approach and plan to address the increases in Violence that Slough is experiencing. To ensure that Slough meets its obligations in respect of the Serious Violence Duty. 									
Objectives: <ul style="list-style-type: none"> Reduction in crime, reduction in risk, reduction in demand, through a preventative (public health) approach. 									
Outputs <ul style="list-style-type: none"> SSP Partnership strategy and plan with a graduated response from prevention, through to early intervention and enforcement. Needs assessment and strategy. 									
Outcomes/Impact <ul style="list-style-type: none"> Reduction in violence, less victims, reduced risk. Annual community survey – shows improved feelings of safety. 									
Board reported to: Safer Slough Partnership									

Progress Report

Progress Summary (reference plan):

- We have now completed our Strategic Needs Assessment as a partnership.
- We are very close to completing our 3 year Strategy on Serious Violence as a partnership. This will shortly be going to a publisher, and will be presented at the SSP in January 2024 for sign off.
- Op Cuba – we still have a dedicated Sergeant and 6 PC's in Slough every day from 1300hrs – 2100hrs 7 days a week. They are completing high vis patrols, engagement with the community, stop and searches, arrests, and responding to calls for service around Serious Violence.
- Inspector Pete Lawman now has 3 Sergeants, and 12 PC's who are focusing purely on Knife Crime and Serious Violence on a daily basis. They have obtained some excellent results in a very short space of time.

- 2x SVRO's granted since the last SSP meeting meaning we can search these individuals with no grounds if seen out and about on conviction, and granted by a Judge. **They are both currently in prison, and will be released in 2024. Slough has submitted the most amount of SVRO's in TVP**
- Hot Spot patrols – we completed **252** patrols in October 2023, and **371** in November 2023. In total in the last 11 months we have completed = **2420** patrols.
- At the last SSP 5 young people were enrolled on Street Games which is an initiative led by Slough Borough Council to divert young people away from crime. EYJS met with Chrissy Newman (Project lead), and they now have “ “ enrolled.
- PSPO to tackle ASB (street drinking) will impact on street-violence. **Michelle Isabelle is leading on this from Slough Borough Council**
- As of today we are seeing a **-8% reduction** in Knife enabled crimes compared to last year. Last year's crime = **121** vs This year's crime = **111**.

Achievements / Working Well /Highlights:

- Proactive policing is increasing, and the results highlighted above clearly show that we are committed, forward thinking, but ultimately we need to be joined up with our partners as we cannot do it alone.
- Local police analysis of demand has identified high demand localities and partnership environmental visual audits have been undertaken. Problem solving in place.
- An analysis of those who have most frequent contact with police in respect of Violence, matches the professional opinion of those who work across the system (Police, early help, outreach and schools).
- Navigator scheme at hospital - that is 'picking up' on victims attending emergency department. Need to understand 'what' they do with the data, and how this is shared.
- Significant range of intervention and early help work evolving in Early Help and Youth Justice – ALL partners need to understand this, and agree who leads on 'prevention'.
- Outreach and SYV projects in place delivering range of interventions, mentoring and programmes.
- The community safety survey has been completed. Community concerns include Violence/Gangs and drugs.

- Strategic MACE paper presented and agreed, that will ensure oversight of those at risk of exploitation and risk of causing/being victim of serious violence.

Barriers:

- There remain elements of the system that are not working together, risking duplication, inefficiency, and the preventative approach. For example, substance misuse priority outcomes, link/cross with violence outcomes. For example, an opportunity to better link with PHSE.
- Whilst the strategic Mace paper was presented, its oversight and assurance of tackling exploitation and risk requires progression.
- Linked to the above, transition phase from child to adult remains challenging.
- Community concerned / not feeling safe.
- Capacity - Police and partner resources are stretched.
- Information sharing. The system and collation of partner intelligence and information could work better. Seems to take a lot of work to get information.

Opportunities:

- Bring together the 'long-term' preventative approach under one umbrella. We need to better integrate the 'public health approach to drugs', and how this will drive our overall partnership approach.
- As above, develop better co-ordination of the long-term approach, ensuring a consistent, co-ordinated approach to working with young people.

Risks/Threats :

Please rate consequence and likelihood as either red, amber or green and make an assessment as to overall risk.

Risk or Issue <i>Description</i>	Consequence	Likelihood	Risk Rating	Mitigation <i>Description</i>
Lack of Strategic Needs Assessment that risks understanding and effective targeting of resource.	G	G	G	Strategic Needs Assessment has been completed.
Lack of partnership strategy, and council enforcement policy risks community	G	G	G	The 3 year strategy is nearly complete. The public will be able to view this, and we will have an action plan that

expectations not being matched.				underpins this to drive activity across the partnership.
Management of the most dangerous 'people'	A	A	A	<p>Good progress around Police / Partners who we are most concerned about.</p> <p>Monthly Knife Crime meeting set up to focus on children / adults of most concern.</p> <p>Inspector Pete Lawman working on identifying Top 10 most concerning people, and putting together a partnership response.</p>
Management of most dangerous locations	A	A	A	<p>OSARA and 4P plan in place for the Town Centre. Monthly meeting takes places to review Serious Violence.</p> <p>Strategic MACE agreed</p>

Budget

Budget Summary: None.
Overall Allocation: None.
Budget to Date: N/A.

Planned

<p>Q4:</p> <ul style="list-style-type: none"> • PSPO to tackle ASB (street drinking) will impact on street-violence. **Michelle Isabelle leading on this from Slough Borough Council** • 3-year strategy to be completed by the end of January 2024. Delivery plan will focus on Primary, Secondary, and Tertiary. Finalise delivery plan across primary, secondary and tertiary prevention • Develop 'community involvement' through a 'community collective' approach. • Decisions required in respect of ongoing OPCC funding. (SV workers, outreach % Choices)

Overall Assessment

Summary:

My assessment of the current approach to Violence as a 'partnership' is Amber, and my rationale is:

1. Strategic Needs Assessment, and Partnership Strategy is now in place.
2. There are opportunities to improve the approach to long term prevention, and this vital that it is implemented from a very young age.
3. Resources are stretched, with neighbourhood policing significantly restricted, and across our partners. 'Everyone' across the partnership plays a role in reducing / preventing Serious Violence.
4. We need to seek the 'community's views' on Serious Violence, and how they can support us.

Officer Completing: Chief Inspector 6180 Ash Smith

PRIORITY: ASB	HIGHLIGHT REPORT Quarterly Report Date : 5 th January 2023 Completed by: Michelle Isabelle		
	RAG STATUS		
	Previous	Current	Forecast
	Not assessed	Amber	Amber
Project Summary;			
<ul style="list-style-type: none"> To develop the strategic approach to ASB abuse across the Safer Slough Partnership, ensuring there is a partnership strategy and partnership plan to address demand, risk and vulnerability To ensure there is an effective ASB case review process in place 			
Objectives:			
<ul style="list-style-type: none"> Reduction in demand of personal, environmental and nuisance ASB Reduction in repeat caller/victim demand Provide a victim centred approach underpinned with an effective ASB case review process Ensure there is an effective partnership response to complex ASB based on threat, harm ,risk and demand Ensure that the approach to ASB is underpinned with a cogent problem-solving model 			
Outputs			
<ul style="list-style-type: none"> SSP Partnership strategy with a graduated response from prevention, through to early intervention and enforcement Baseline needs assessments across personal, environmental and nuisance ASB Partnership reporting and data oversight Carryout a capability and capacity review across the partnership 			
Outcomes/Impact			
<ul style="list-style-type: none"> Reduction in overall and repeat caller demand Annual community- survey that shows improved perception in prevalence of ASB and satisfaction as to resolution 			
Board reported to: Safer Slough Partnership			

Progress Report

Progress Summary (reference plan):

Strategic position

- Please see Appendix A in relation to ASB plan

Operational

- The sector tasking meetings has been rebranded to Slough ASB Priority Setting (SAPS). A new terms of reference has been completed and membership has been agreed. The meeting will be held on a monthly basis and jointly chaired by Slough Borough Council and Thames Valley Police. The meeting will focus on identifying the top 3 locations, 3 top individuals and up to a maximum of 3 referrals that we will look for agreement from within the partnership to work towards. SAPS will also look to monitor any open ASB Case Reviews (what was formerly called community triggers). First meeting set for 10/01/2024.

- PSPO update – awaiting approval of expenditure control panel (ECP) in order for public consultation to begin. During consultation, officers will be working with community groups to get their views and to encourage them to complete the online survey. ASB surveys will also be completed and all survey information will form part of the Cabinet report.
- ASB Policy – due to procurement rules, 3 quotes have been received and we will be looking at which external agency can provide best service & value for money to meet our requirements. Housing have asked that their residents board be part of the process. We are also looking at training for staff as part of the ASB policy development.

ASB Enforcement

- 6 CPN warnings issued
- 3 premises closure orders obtained
- 4 FPNs paid for S33 and S44 offences
- 1 x outstanding FPN for S33 and S34 not paid and will be prosecuted
- 1 x prosecution for S33 offence with Legal

ASB prosecutions/successes

- **Akaya Lounge** – pleaded guilty to 3 x Section 33 Environmental Protection Act 1990
 £3,000 fine per offence (£9,000 total)
 £2,000 victim surcharge
 £2,851.60 costs (full costs)
 Total : £13'851.60

- Offender in **Farnham Lane deposit of waste meat** items into the rear access road over back end of 2021 into early 2022. The court issued:

12/01/22 – Fine £480;

13/01/22 – Fine £480;

18/01/22 – No separate penalty;

19/01/22 - No separate penalty.

No Costs

Total: £960 + victim surcharge of £96. 28 days imprisonment in default.

Initial sentence was:

Fine: £2640 for each offence. This is a total of £10,560

Victim Surcharge: £190 each

Court have asked for a contribution towards costs to be paid: £2872

Total of £13,622 pounds to the Court today.

This was handed down as offender did not attend court

Community Trigger – progress update

The Community Trigger (CT) process is working well. Each trigger creates a number of actions, with all parties kept up to date regularly. Below summarises the status of ASB case reviews.

ASB CASE REVIEWS – LAST 12 MONTHS			
Alexandra Rd	August 2022		Ongoing. Recommendations have been progressed, but groups continued to congregate, and evidence of ASB has not been available
Bromycroft	August 2022		Officers have liaised with complainant and she is happy for this to be closed. All recommendations have been completed and/or ongoing. Housing officer will continue to liaise with complainant and reports will be investigated as and when reported. SBC Housing leading.
Hudson Place	September 2022		Closed. Matters rest with A2 Dominion. Closing letter sent to main complainant in Oct 2023.
Elmshott Lane	September 2022		Closed. Matters resolved
Lomond Court	September 2022		Closed. Matters resolved
Moreton Way	April 2023		Did not meet threshold. Matters resolved through housing intervention
Hudson Place	May 2023		Closed. Matter does not meet threshold. However, meeting scheduled with applicant. A number of communications received, potentially vexatious.
Carlton Way	Oct 2023		Did not meet threshold. Ongoing live TVP involvement.
The Centre	Nov 2023		Ongoing. Recommendations made and being progressed. SBC to undertake works to replace bollards, open and close times to be agreed and carpark to be cleaned. Complainant kept updated and happy with works to be carried out to stop the ASB.

Achievements / Working Well /Highlights:

- ASB case review process continues to work well
- Sector tasking has been reviewed – new ToR in place. Will be renamed Slough ASB Priority Setting (SAPS). To be jointly chaired by Slough BC and Thames Valley Police. Membership has been adapted for the meeting.
- ASB Policy to be drafted by an external organisation and will incorporate the ASB action plan

Barriers:

- Staff structures – the council and Police ASB functions need reviewing. We need to assess capacity and capability to deliver.
- Demand is not well understood owing to poor data capture across the system – still a problem, however with Arcus system to be launched in Feb 2024, we are hoping to capture required data to inform priorities

Opportunities:

- The Launch of the ASB action plan provides us with the focus needed to shape a partnership approach.
- Thames Valley Police Crimefighters plan brings a focus on crime reporting, community policing and crime prevention.
- To design a collaborative approach to tackling ASB – The Gloucester model ‘Solace’ is a good example of a collocated approach.

Risks/Threats :

Please rate consequence and likelihood as either red, amber or green and make an assessment as to overall risk.

Risk or Issue <i>Description</i>	Consequence	Likelihood	Risk Rating	Mitigation <i>Description</i>
	G	R	A	
Lack of Needs Assessment that risks understanding and effective targeting of resource	A	R	A	Task and Finish Group, to assess what achievable and next steps
Lack of partnership strategy, and council enforcement policy risks community expectations not being matched	A	A	A	Devise strategy and plan
A number of processes in place for managing ASB, including three sector tasking meetings (resource intensive) and other processes such as MART risk effective management and intervention, each of which does not have partnership scrutiny.	G	G	G	Review sector tasking Review of MART processes

Budget Summary:

n/a

Overall Allocation: n/a

Budget to Date: n/a

Planned

Q1:

- Review the ASB Action Plan and integrate into the Slough ASB Policy
- Engage partners in a discussion regarding staff resources and scope options
- Revised ASB case review process

Q2:

- OPCC Analyst – draft strategic assessment draft
- Partnership strategy

Q3:

- OPCC Analyst – draft strategic assessment draft
- Draft ASB management resource plan
- ASB Policies and Procedures work to be commissioned

Q4:

- ASB Policy to be in place
- PSPO to be in place
- Community Safety Comms plan to be in place

Overall Assessment

Summary:

Assessment of ASB management is Amber and identify the following reasons why.

5. We have made significant progress in managing Community Triggers, keeping communities informed and tracking actions.
6. We are commissioning an external agency to draft ASB Policy and procedures that will involve consultation across partnership. Work due to commence.
7. PSPO drafted, has been through legal and will be subject to consultation and cabinet reports for implementing in 2024.

Officer Completing: Michelle Isabelle

PRIORITY: Substance use	HIGHLIGHT REPORT Quarterly Report Date: 25 January 2024 Completed by: Leidon Shapo /Deborah Redknapp		
	RAG STATUS		
	Previous	Current	Forecast
	Not assessed	Red	Amber
Project Summary; <ul style="list-style-type: none"> • Combating Drug Partnership Slough Substance Use Partnership • Slough Substance Use Partnership – a plan on a page • Supplementary Substance Misuse Treatment Grant (SSMTR) • Rough Sleepers Drug & Alcohol Treatment Grant (RSDATG) • Drug & Alcohol substance use rapid needs assessment. 			
Objectives: <ul style="list-style-type: none"> • To support both the CDP SSU partnership and SSU partnership • To support both SSMTR and RSDATG grants • To provide key findings (data) to the Substance use Summit (14/11/23) and share the same findings from the rapid SU HNA with key partners in a joint up approach while developing a local action plan 			
Outcomes/Impact <ul style="list-style-type: none"> • Partnership working: Continue to collaborate with key stakeholders and be proactive as part of a joint up approach with measurable inputs (i.e. completing the SU highlight report going fwd.) • Translate the findings from the substance use rapid HNA to a local action plan (present data and key findings at the SU Summit - 14/11/23 - Now completed). • Develop specific KPIs that would improve the core elements of prevention, treatment, and enforcement actions at local level • Support the development of a SU strategy for Slough in the future (partnership working approach at local and/or Berkshire East level) 			
Board reported to: Safer Slough Partnership			

Progress Report

<p>Progress Summary (reference plan):</p> <p>Combating Drug Partnership (CDP)</p> <ul style="list-style-type: none"> • The CDP was originally set up as an East Berkshire partnership, with West Berks as a separate CDP. This has merged over recent months, and the two separate CDP plans are being reviewed with a view to aligning the plans where appropriate. • The Berkshire wide CDP is joint chaired by Tessa Lindfield (East Berks Director of Public Health) & Matthew Barber (Police and Crime Commissioner) • In addition, a National Combating Drugs Framework has been agreed, please see the annex within the attached Ministerial letter.
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Outcomes
framework Ministeri

- These metrics will be collected nationally and fed back to local CDPs. Thereafter they can come back to the SSP.
- A Berkshire wide stakeholder day took place on 29th Sept. '23 and this has helped to develop the Berkshire wide plan for implementing the national strategy. Please see the imbedded link to the plan. Your feedback would be very welcome

Slough Substance Use Partnership

- This is the multi-agency group that supports the delivery of a Slough focused approach to the CDP.
- The group are developing a local dashboard that was discussed at the 6th July '23 meeting. Thereafter, a Substance Use Partnership seminar was held on the 14th November and the feedback from the day will inform a plan on a page to help address our first 12mths agreed priorities.

Supplementary Substance Misuse Treatment Grant (SSMTR)

- The 24/25 SSMTR grant has had a small uplift for this year (less than 6k). In the main the grant funds posts within the treatment service and commissioning capacity as per the national strategy requirements. This will enable the service to have the capacity to increase the numbers into structured treatment. However, a system wide approach for joint working is necessary for us to deliver on this.
- Our ambitions and how we aim to meet this demand will be submitted to the national team by the 31st January 2024.
- Some new initiatives include:
- (i) some additional drug testing of substances in circulation to help identify modified doses to mitigate any additional risk to those using such substances
- (ii) requesting a comfort letter from TVP to enable drug treatment services to issue safe and appropriate inhalation devices for crack cocaine
- For 23/24 we are required to increase structured treatment numbers to 750 adults and 25 CYP and for 24/25 it is 795 and 30 respectively. Q4 22/23 year-end data there were 607 adults & * CYP

Rough Sleepers Drug & Alcohol Treatment Grant (RSDATG)

- We have been notified that the grant will be extended into 24/25.
- The grant funds a 7-man outreach team and new hub in Church Street. The hub in church street has been set up as a multi partnership base from where our most vulnerable can access services
- A reprofiling plan has been submitted to the national RSDATG team to enable Slough to utilise its grant underspend from this year. Any changes that are agreed will mean the funds have to be spent by 31st March 2024.
- The treatment service outreach team has so far engaged with 57 people who are at risk of rough sleeping and 49 rough sleepers. Of these 25 were engaged with MH services prior to engaging with the rough sleepers' team and an additional 26 people have subsequently engaged with MH services.
- Full recruitment to the outreach team remains a risk

Drug & Alcohol substance use rapid needs assessment

- Public health is leading on a drug & alcohol substance use rapid needs assessment process that has started in September 2023.
- **The aim** of this rapid needs assessment is to (i) improve our understanding on the burden of drug and alcohol substance use locally, and (ii) engage more effectively with key partners in a journey that will support our preventative approach as well as improve the current healthcare model locally.
- The project will be divided in two phases with separate objectives:

Phase 1: This initial and important phase will aim to inform and support both the Safer Slough Partnership (SSP) program of work and our commissioning priorities with a specific focus on exploring, analysing, and providing local information covering the following areas:

- Prevention (Prevalence of drug & alcohol substance use – unmet needs | risk factors)
- Treatment (Drug & alcohol drug treatment – national and local picture)
- Healthcare Services
- Enforcement actions (Drug & alcohol related crime and evidence-based interventions)

Method: An epidemiological approach will be taken to understand the prevalence of problem drug and alcohol use and associated harm in Slough. This will be accompanied by a comparative analysis of service provision and outcomes between different populations. Both elements have been benchmarked against comparator populations (i.e. Berkshire, SE, and England) where possible.

- *Phase 2: The aim for the 2nd phase would be to share the findings from the 1st phase and support the Substance use partnership group and the SSP in terms of taking forward this work. A brief overview of key findings and proposed actions will be presented at today's SSP Board meeting.*

A longer-term objective would be to scope the possibility of developing a drug & alcohol substance use strategy document (locally or at Berks East level) that will serve us for a period of at least 5 years.

The expectation was to complete the 1st phase by end of October. Note: The work for this phase was 95% complete by mid-November. However, we are still waiting for some C&YP and CAMHS data.

Achievements / Working Well /Highlights:

- The first draft of our “plan on a page” has been developed via the substance use partnership group.
- We continue to work with the NHS to enable TP to access “connected care” clinical records so that a client clinical history is transparent in real time thus ensuring clinical safety.
- The rough sleepers outreach team work very closely with the housing team.
- A sector wide nurses forum has been agreed as a priority and will include the treatment service, MH, and the acute trust.
- A Berkshire wide Local Drug Information System (LDIS) has been set up so that alerts can be circulated in a timely manner to the appropriate services. The LDIS model is intended for dangerous, new and/or novel, potent, adulterated, or contaminated substances regardless of their legal status. An alert was issued during December 2023.

- The phase 1 of developing the substance use rapid needs assessment is progressing well despite capacity and resource barriers and the work will be completed by mid Nov.

Barriers:

- Some of the barriers relate to the lack of local data as well as capacity and resources.
- The SU rapid needs assessment is only the end of the 1st phase of our work in terms of better understanding the current landscape (prevalence, treatment and crime related figures); However, a barrier would be the continuation towards the 2nd phase of the project in terms of adding an enforcement piece and more importantly embedding enforcement activity into plan (we have already included Thames Valley police (crime-related) data in our current report)
- A closer collaboration across the healthcare spectrum including SSP as well as the police and safeguarding is required to move this agenda forward

Opportunities:

- A more systematic approach to referring into the treatment system
- An effective care coordination approach for joint working across partner services reducing the need to refer on.
- An agreed plan on a page that the partnership works jointly together on

Risks/Threats:

Please rate consequence and likelihood as either red, amber, or green and make an assessment as to overall risk.

Risk or Issue <i>Description</i>	Consequence	Likelihood	Risk Rating	Mitigation <i>Description</i>
Legend	G	R	A	
- The CDP Slough deliverables are not appropriate and miss the mark	R	A	A	The Substance use partnership and the SSP to review and feedback
- The Substance use dashboard either not agreed or too difficult to measure	R	A	A	The partnership to discuss and agree and where a metric is unmeasurable an alternative to be recommended.
- The SU rapid needs assessment (phase 1)	G	G	G	Key findings (data) to be shared at the Substance use summit (14/11/23)

Budget

Budget Summary:
Overall Allocation:
Budget to Date:

Planned

Q1:
Q2.
Q3
Q4

Overall Assessment

Summary:
Officer Completing: Deborah Redknapp