

SLOUGH BOROUGH COUNCIL
General Fund Savings Tracker 2022/23 - by Executive Directorate
Period 9 forecast

APPENDIX B (i)

Executive Directorate	Service	Member Portfolio	Savings Description	Savings 2022/23 £'000	Forecast to March 2023 £'000	Savings Gap	Recovery Actions / Mitigation £'000	Overall Savings Gap £'000	Comments on Action / Mitigation
People (Adults)	People Adults Non-Group Manager	Social Care and Public Health	Joint protocol	500	500	-		-	
People (Adults)	People Adults Non-Group Manager	Social Care and Public Health	Provider services	854	1,064	(210)		(210)	Additional savings achieved from reduction in alternative provision for impacted cohort.
People (Adults)	People Adults Non-Group Manager	Social Care and Public Health	Adult Social Care - Financial Charging/Client Contribution	560	514	46		46	
People (Adults)	People (Adults)	Social Care and Public Health	Shared lives	205	-	205		205	
People (Adults)	People (Adults)	Social Care and Public Health	Direct Payment (DP) recoupment	150	400	(250)		(250)	
People (Adults)	People (Adults)	Social Care and Public Health	Virtual Review Team (Delivered)	120	120	-		-	
People (Adults)	People (Adults)	Social Care and Public Health	Focused Review Project	410	410	-		-	
People (Adults)	People (Adults)	Social Care and Public Health	Practice and Process Development	823	500	323		323	
People (Adults)	People (Adults)	Social Care and Public Health	Reablement Efficiencies	550	-	550		550	
People (Adults)	People (Adults)	Social Care and Public Health	Targeted Reablement Project	450	-	450		450	
People (Adults)	People (Adults)	Social Care and Public Health	Accommodation with Support	300	-	300		300	
People (Adults)	People (Adults)	Social Care and Public Health	Floating Support	48	48	-		-	
People (Adults)	People (Adults)	Social Care and Public Health	Better Care Fund (BCF) + BC Review additional	769	1,267	(498)	916	(1,414)	Use One-off Reserves to substitute impact of part year savings delivery in 22/23 - full year benefit in 23/24
People (Adults)	Business Support	Social Care and Public Health	Business Support Efficiencies - 75% reduction in staffing	161	161	-		-	
People (Children)	People (Children)	Children's Services, Lifelong Learning & Skills	Reduction in staffing (vacant post) and re-assigning of various tasks from the School Services area to other functions.	108	108	-		-	On track
People (Children)	Education & Inclusion	Children's Services, Lifelong Learning & Skills	Optimisation of current routes to provide efficiencies and longer term policy review to enable transformation of Slough (SBC) Passenger Travel and Transport (part year saving)	77	77	-		-	On track
People (Children)	Early Years	Children's Services, Lifelong Learning & Skills	Re-modelling Children's centres to reach a broader client group and look at opportunities for alternative use of some of the buildings to support early years provision.	456	179	277		277	Due to request to pause paper being submitted to Cabinet in July by commissioners, the timeline required to reach £456k savings by March 2023 has been significantly impaired. If the paper is submitted to Cabinet in April, full savings should be achieved by March 2024. £112k of the remaining £277k is expected to be achieved through Corporate Landlord rental income, not through savings achieved in People-Children. Forecast to March 2023 represent staff savings that were achieved in 2021/22 and are being used for the 2022/23 savings target.
People (Children)	All	Children's Services, Lifelong Learning & Skills	Removal of all supplies and services budgets across all remaining Children centres and Early Years provision.	99	99	-		-	On track
People (Children)	People (Children)	Children's Services, Lifelong Learning & Skills	Staffing reductions subject to Cabinet approval	306	306	-		-	On track
People (Children)	People (Children)	Children's Services, Lifelong Learning & Skills	Removal of Educational Psychology Grants Budget	63	63	-		-	On track
Place & Community	Localities and Neighbourhoods	Children's Services, Lifelong Learning & Skills	Library Services Remodelling	400	400	-		-	On track
Place & Community	Community Learning (Adult Learning)	Children's Services, Lifelong Learning & Skills	(Learning) Staffing Management	137	137	-		-	On track
Place & Community	Business Support	Customer Services, Procurement & Performance	Business Support Efficiencies - 75% reduction in staffing	431	431	-		-	On track - This is part of the Directorate restructure
Place & Community	Community	Financial Oversight & Council Assets	Cross Cutting - Voluntary reduced staffing hours; Fees & Charges; Rationalise vacancies following P2 restructure	(79)	(79)	-		-	On track

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Housing & Property	Place Strategy & Infrastructure	Financial Oversight & Council Assets	Rental Income for 2/3 floors of Observatory House	1,300	-	1,300		1,300	Not achievable. Mitigation is to accelerate disposal of Observatory House / broader disposals programme
Place & Community	Place Strategy & Infrastructure	Transport & The Local Environment	Digital advertising (Street Advertising/Bus Shelter Advertising)	175	175	-		-	Partially achieved subject to a further retender. £50k will be achieved by other digital advertising
Place & Community	All	Financial Oversight & Council Assets	Departmental Staffing restructure in line with development of Functional Capacity and Capability statement	1,737	1,737	-		-	On track - Multiple vacant posts in prevailing structure many of which are no longer needed and many of which are funded other than by the general fund. Tick and check exercise should be carried out with budgeted establishment assumptions in order to verify.
Place & Community	Place	Asset Management (Corporate Buildings)	Energy costs budget pressure	(300)	(300)	-		-	Further pressure from Energy costs has been forecast and is being dealt with as a growth pressure
Housing & Property	Place Management	Housing & Planning (Deputy Leader)	Release and utilisation of S106 receipts	(50)	(50)	-		-	Achieved
Housing & Property	Place Strategy & Infrastructure	Financial Oversight & Council Assets	Regeneration - Income generation for Moxy Hotel	821	821	-		-	Achieved. Timing of payments may see this increase, this is being explored
Housing & Property	Place Strategy & Infrastructure	Housing & Planning (Deputy Leader)	Delivery of the Local Plan (Reversal of 2020-21 Growth)/Restructure	332	332	-		-	Budget was given up on the basis that there will be no Local Plan. Subsequent to this an alternative initial budget of £500k has been found to fund the new Local Plan. A business case is being prepared as this will be insufficient.
Housing & Property	Accommodation	Housing & Planning (Deputy Leader)	Restructure of temporary accommodation services, re-allocation of work across the Housing Department.	561	561	-		-	Saving needs to be found from proper allocation of the Homelessness Grant
Place & Community	Localities and Neighbourhoods	Leisure, Culture & Community Empowerment	Leisure Services – receipt of management fee from leisure contractor part year effect	745	225	520		520	This is part of the £1.6m Management Fee. Commercial negotiations have been concluded and agreed with Cabinet (18 July 2022) which results in a shortfall of £520k in 2022/23.
Place & Community	Localities and Neighbourhoods	Leisure, Culture & Community Empowerment	Leisure - EA Management fee indexation	100	100	-		-	Achieved. This is a subset of the overall £1.6m Management Fee and dealt with as part of that Savings Target
Place & Community	Place Regulation	Public Protection, Regulation & Enforcement	Use PREVENT Reserve to fund Domestic Abuse and Exploitation Service for 1 year	(49)	(49)	-		-	Achieved
Place & Community	Place Strategy & Infrastructure	Transport & The Local Environment	Increased Parking Income	200	200	-		-	On target - Additional PCNs generated from Bus Lanes & Parking Enforcement
Place & Community	Place Strategy & Infrastructure	Transport & The Local Environment	Income from Car Park on TVU (reversal of prior year saving)	(100)	(100)	-		-	Achieved. Possible £50k upside as Car Park continued for 6 mths
Housing & Property	All	Financial Oversight & Council Assets	Cross Cutting - Voluntary reduced staffing hours; Fees & Charges; Rationalise vacancies following P2 restructure	(154)	(154)	-		-	On track - Multiple vacant posts in prevailing structure many of which are no longer needed and many of which are funded other than by the general fund. Tick and check exercise should be carried out with budgeted establishment assumptions in order to verify.
Place & Community	All	Transport & The Local Environment	Additional income from re-procurement of Car Parking contract	102	102	-		-	On track - New Parking charges - cheaper contract costs
Place & Community	All	Transport & The Local Environment	Bulk Waste & Chalvey Weighbridge Charges additional income	132	132	-		-	On track - Additional charges applied at Weybridge
Place & Community	Place	Transport & The Local Environment	Street Cleansing - reduction in resources deployed and revised ways of working	400	400	-		-	On track
Place & Community	Place	Transport & The Local Environment	Grounds Maintenance – reduction in resources deployed, stopping of ad-hoc work, and revised ways of working	450	450	-		-	On track
Housing & Property	Place Strategy & Infrastructure	Transport & The Local Environment	Bus station self financing	42	42	-		-	on track
Place & Community	Place	Transport & The Local Environment	Parks - Efficiencies and Service review	50	50	-		-	on track
Place & Community	Place	Transport & The Local Environment	Allotments – water charge levy	20	20	-		-	on track
Housing & Property	Place	Transport & The Local Environment	Highways development Planning Performance Agreement fees	50	50	-		-	Planning Performance Agreements (PPAs) - research further to understand further upside
COO	Strategy & Improvement	Council Recovery, Forward Strategy & Economic Development Customer Services, Procurement & Performance	Removal of posts never recruited to following previous re-structure	300	300	-		-	Saving already achieved

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COO	Democratic Services	Council Recovery, Forward Strategy & Economic Development (Leader)	Increase income target for Schools appeals	10	10	-		-	Saving on track to be delivered
COO	Democratic Services	Council Recovery, Forward Strategy & Economic Development (Leader)	Mayors Hire vehicle	8	8	-		-	Saving already achieved
COO	Democratic Services	Council Recovery, Forward Strategy & Economic Development (Leader)	Printing budget (Mayors)	1	1	-		-	Saving already achieved
COO	Corporate Operations	Council Recovery, Forward Strategy & Economic Development (Leader)	Elections – reduction in staffing to reflect the current post holders	14	14	-		-	Saving already achieved
COO	Corporate Operations	Council Recovery, Forward Strategy & Economic Development (Leader)	Communications - Delete vacant posts and reduce events budget	83	83	-		-	Saving already achieved
COO	Business Support	Customer Services, Procurement & Performance	Business Support Efficiencies - 75% reduction in staffing and reduction in usage of printing, postage and mobile costs in Counter Fraud team	106	106	-		-	Saving already achieved
COO	ICT	Customer Services, Procurement & Performance	Professional subscriptions	5	5	-		-	Saving on track to be delivered
COO	ICT	Customer Services, Procurement & Performance	ICT - decommissioning of equipment and contracts that are no longer needed.	360	360	-		-	Active work continues to ensure savings are delivered
COO	Customer Services	Customer Services, Procurement & Performance	Customer service – reduced staffing and re-allocation of workload	38	38	-		-	Saving on track to be delivered
COO	Customer Services	Customer Services, Procurement & Performance	Reduction of 5 customer service assistant posts	123	123	-		-	Saving on track to be delivered
COO	Building Management	Financial Oversight & Council Assets	To review and re-scope Building management contract requirements	225	225	-		-	Will be achieved through consideration of all building management contracts. Highly dependent on asset disposal by Place in a timely manner. TRANSFERRED TO HOUSING & PROPERTY
COO	All	Financial Oversight & Council Assets	Cross department reduction in all budgets through management of vacancies and additional expenditure controls	253	253	-		-	Work continues to ensure savings are fully delivered
COO	Building Management	Leisure, Culture & Community Empowerment	Community Centre - Increased Income	126	126	-		-	Saving on track to be delivered. TRANSFERRED TO HOUSING & PROPERTY
COO	Strategy & Improvement	Financial Oversight & Council Assets	Senior management structure	120	120	-		-	Saving on track to be delivered
Finance & Commercial	Business Support	Customer Services, Procurement & Performance	Reduction in usage of printing, postage and mobile costs in Counter Fraud team	2	2	-		-	Saving already achieved
Finance & Commercial	Finance & Commercial	Customer Services, Procurement & Performance	Recommissioning and reviews of Procurement and Internal Audit contracts and reduction in number of posts	713	713	-		-	Savings delivery on target
Finance & Commercial	All	Financial Oversight & Council Assets	Cross department reduction in all budgets through management of vacancies and additional expenditure controls	97	97	-		-	Work continues to ensure savings are fully delivered
Finance & Commercial	Strategic Finance	Financial Oversight & Council Assets	External audit fee - reduction	150	150	-		-	Work continues to ensure savings are fully delivered
Finance & Commercial	Finance & Commercial	Financial Oversight & Council Assets	Cross-cutting: Stretch target pro rata to Depts as agreed at Executive Board	89	89	-		-	Work continues to ensure savings are fully delivered
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Staffing recruitment & retention strategies	935	-	935		935	Demand pressures are projecting Innovate teams to the end of the year and additional capacity to meet demands, reliant on transformation funds to progress
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	16-25 accommodation commission plan -4 procurement lots to develop local markets, meet sufficiency & needs for young people 16 - 25 years old. Reducing placement rates from existing providers. Delays in procurement impacting launch date and reducing saving target	313	-	313		313	Challenges on LOT 2 resulting in delay on savings, LOT 3 & 4 needing to go back out to tender due to difficulties in finding suitable accommodation in the market at affordable prices, savings delayed until later into 2022/23 / 23/24

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Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Income stream maximisation (incl PH)	1,955	1,053	902	217	685	Session set up with senior leaders across health, council and SCF to work through recommendations for working practices going forward. Analysis under way to identify current spend to attract PH and Health funding. Mitigation through additional Strengthening Families and COMF funding
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Slough Children First – AMZ local commissioned provision	238	324	(86)		(86)	Greater voids than budgeted due to safeguarding training needed with provided
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Independent Foster Allowance (IFA) carer recruitment	221	88	133		133	Progress being made, but targets behind profile
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Slough Children First – overhead cost savings	49	80	(31)		(31)	Small favourable variances against mileage due to more local provision of placements and in room hire offsey by minor adverse variances in unit rate for printing
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Savings from staffing restructures, includes recording & transcription of meetings to reduce the need for business support, deletion of 13 early help posts, merging services with the virtual school to delete 1 further post in early help, and efficiencies to be gained from merging o feedback office functions with the council.	744	493	251	70	181	A number of restructures in this initiative have been delivered, but resource constraints have delayed other corporate savings due to be delivered from council synergies and increased use of technology. Savings delivered in efficiencies delivered in NEET team, however targeted early help reductions cannot be deleted as posts essential for reducing demands on statutory services. Mitigation through reductions in S17 expenditure in statutory services following investment in Early Help
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Other commissioning opportunities	80	248	(168)		(168)	Savings in local residential provision delayed due to lack of commissioning resource & identification of housing options. Efficiencies in planned placements are expected to come in on line, training being delivered to new placement team for best practice approaches. Improvements on rates for UASC placements are delivering additional savings.
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Growth absorbed by company	(2,052)	(2,637)	585		585	Additional pressure from Legal due to demand and court delays.
Slough Children First company	Children's Services Trust Contract	Children's Services, Lifelong Learning & Skills	Peopletoo opportunity - Inclusion of options for children with disability respite and other contractual savings from re-commissioning	190	-	190		190	Commissioning resource constraints leading to delays in delivery of procurement exercises as was reliant on transformation funds to progress. Mitigation through PeopleToo negotiations on contract reductions

19,958	13,921	6,037	1,203	4,834
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